

COMMUNITY	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/2006	***** 2006/07 *****		2007/2008
	£	ORIGINAL	REVISED	£

SERVICE ANALYSIS

Community & Leisure Management	186,253	200,010	209,150	211,650
Leisure - Private Finance Initiative	784,186	846,130	540,150	553,220
Leisure & Administration	103,473	108,850	83,580	93,200
Sports Development	74,800	92,260	97,680	100,570
Day Centres	109,585	97,520	100,480	92,110
Community Information Centres	91,966	96,530	109,120	105,880
Youth and Arts Development	47,707	79,800	51,940	113,250
Saffron Walden Museum	304,857	287,840	313,970	309,970
Tourism	191,041	184,630	186,040	203,110
Grants to Outside Bodies	309,852	234,110	250,960	243,670
Bridge End Gardens	204,641	60,580	57,370	63,970
Emergency Planning	77,799	83,650	184,940	99,170
Community Safety	101,280	126,700	132,330	139,380
Drug Awareness	14,423	14,680	15,810	15,940
Community Wardens	51,167	52,000	53,270	54,600
Other Housing Grants	15,000	15,000	15,000	15,000
Homelessness	68,171	84,400	88,660	97,030
Other General Fund Housing	72,606	30,230	40,840	38,270
Management & Administration	294,471	292,210	352,940	323,800
Public Health	584,267	684,640	680,020	730,780
Public Conveniences	157,444	156,520	138,520	147,270
Pest Control	39,823	45,330	43,210	50,480
Port Health	0	0	0	0
Animal Warden	36,801	47,010	36,850	48,910
Renovation Grants	58,846	107,060	209,060	154,000
Miscellaneous	0	(12,500)	(12,500)	(50,000)
Recharged to Services	(572,690)	(588,750)	(653,240)	(638,290)
COMMITTEE TOTAL	<u>3,407,769</u>	<u>3,426,440</u>	<u>3,326,150</u>	<u>3,316,940</u>

COMMUNITY	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/2006	***** 2006/07 *****		2007/2008
	£	ORIGINAL	REVISED	£

COMMUNITY AND LEISURE MANAGEMENT

Staffing Costs	87,122	85,690	87,740	87,730
Direct Admin Costs	2,872	2,180	2,180	2,230
Direct Expenditure Total	89,994	87,870	89,920	89,960
Internal Charges - Central Management	27,040	34,550	39,140	37,840
- Management	13,300	14,050	14,050	14,400
- Office Services	12,199	14,750	13,190	14,620
- Other Support Services	43,720	48,790	52,850	54,830
Gross Expenditure Total	186,253	200,010	209,150	211,650
Income - Internal Charges	(186,253)	(200,010)	(209,150)	(211,650)
Gross Income Total	(186,253)	(200,010)	(209,150)	(211,650)
Net Total	0	0	0	0

LEISURE - PRIVATE FINANCE INITIATIVE

Unitary Charge	843,055	857,800	857,800	873,250
Direct Expenditure Total	843,055	857,800	857,800	873,250
Internal Charges - Capital Charges	479,370	533,980	228,000	228,000
Gross Expenditure Total	1,322,425	1,391,780	1,085,800	1,101,250
Income - PFI Special Grant	(449,954)	(449,950)	(449,950)	(449,950)
- Operators Licence	(88,285)	(95,700)	(95,700)	(98,080)
Direct Income Total	(538,239)	(545,650)	(545,650)	(548,030)
Net Total	784,186	846,130	540,150	553,220

LEISURE AND ADMINISTRATION

Staffing Costs	61,339	89,930	72,160	77,300
Premises - Bowls Hall	1,789	2,800	2,800	2,870
Direct Admin Costs	48,162	12,350	14,330	12,660
Direct Expenditure Total	111,290	105,080	89,290	92,830
Internal Charges - Management	37,885	40,330	42,250	43,450
- Premises	72	280	280	290
- Other Support Services	12,929	11,580	12,660	16,530
- Capital Charges	10,500	10,500	0	0
Gross Expenditure Total	172,676	167,770	144,480	153,100
Income - Bowls Hall	(19,800)	(19,800)	(19,800)	(19,800)
- Other Income	(25,373)	(12,000)	(14,000)	(12,300)
Direct Income Total	(45,173)	(31,800)	(33,800)	(32,100)
Income - Internal Charges	(24,030)	(27,120)	(27,100)	(27,800)
Gross Income Total	(69,203)	(58,920)	(60,900)	(59,900)
Net Total	103,473	108,850	83,580	93,200

COMMUNITY	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/2006	***** 2006/07 *****		2007/2008
	£	ORIGINAL	REVISED	£

SPORTS DEVELOPMENT

Staffing Costs	32,013	32,320	32,740	33,400
Promotional Activities	11,250	31,770	31,770	32,560
Sports Development Trading	17,330	14,540	14,540	14,910
Direct Expenditure Total	60,593	78,630	79,050	80,870
Internal Charges - Management	19,677	19,370	20,190	20,750
- Other Support Services	10,737	11,460	11,950	12,860
- Development Trading	2,558	1,600	2,900	2,970
- Capital Charges	2,470	0	2,390	2,390
Gross Expenditure Total	96,035	111,060	116,480	119,840
Income - Sports Development Trading	(21,235)	(18,800)	(18,800)	(19,270)
Direct Income Total	(21,235)	(18,800)	(18,800)	(19,270)
Net Total	74,800	92,260	97,680	100,570

DAY CENTRES

Direct Costs - Saffron Walden	10,634	14,250	14,250	15,580
- Stansted	7,176	11,830	11,830	12,510
- Takeley	10,504	9,780	9,780	10,350
- Thaxted	10,968	12,400	12,400	13,830
- Dunmow	11,926	13,120	13,120	13,920
- Repairs	0	0	22,500	4,870
Direct Expenditure Total	51,208	61,380	83,880	71,060
Internal Charges - Management	943	1,050	1,070	1,100
- Other Support Services	5,158	5,960	8,090	13,580
- Capital Charges	70,700	52,320	29,560	29,560
Gross Expenditure Total	128,009	120,710	122,600	115,300
Income - Donations	(7,506)	(9,190)	(8,120)	(9,190)
- Fees and Charges	(10,918)	(14,000)	(14,000)	(14,000)
Direct Income Total	(18,424)	(23,190)	(22,120)	(23,190)
Net Total	109,585	97,520	100,480	92,110

COMMUNITY INFORMATION CENTRES

Staffing Costs	49,534	47,020	56,500	51,730
Premises - Thaxted	15,562	22,320	22,130	22,860
Direct Admin Costs	3,249	5,390	5,390	5,520
Direct Expenditure Total	68,345	74,730	84,020	80,110
Internal Charges - Management	6,150	7,840	7,840	8,040
- Other Support Services	23,739	25,460	25,560	26,320
- Capital Charges	3,310	0	3,200	3,200
Gross Expenditure Total	101,544	108,030	120,620	117,670
Income - Agency Account	(9,578)	(11,500)	(11,500)	(11,790)
Direct Income Total	(9,578)	(11,500)	(11,500)	(11,790)
Income - Internal Charges	(91,966)	(96,530)	(109,120)	(105,880)
Gross Income Total	(101,544)	(108,030)	(120,620)	(117,670)

Net Total

0

0

0

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APPENDIX 2: Page 4

COMMUNITY	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/2006	***** 2006/07 *****		2007/2008
	£	ORIGINAL	REVISED	£

YOUTH AND ARTS DEVELOPMENT

Staffing Costs	34,903	33,420	24,500	31,440
Professional Promotions	6,585	12,500	12,500	12,810
Other Running Costs	11,357	23,750	3,750	55,100
Direct Expenditure Total	52,845	69,670	40,750	99,350
Internal Charges - Management	8,119	8,640	9,050	9,310
- Other Support Services	7,985	7,490	8,140	10,740
Gross Expenditure Total	68,949	85,800	57,940	119,400
Income - Grant	(6,623)	0		
- Fees and Charges	(14,619)	(6,000)	(6,000)	(6,150)
Direct Income Total	(21,242)	(6,000)	(6,000)	(6,150)
Net Total	47,707	79,800	51,940	113,250

MUSEUM - SAFFRON WALDEN

Staffing Costs	176,219	178,890	181,170	185,080
Repairs and Maintenance	27,615	29,300	29,300	29,820
Additional Storage	4,192	5,270	5,270	5,180
Other Premises Costs	23,780	28,940	28,940	30,830
Conservation and Display	4,454	4,840	4,840	4,960
Collection Management	8,532	3,610	3,610	3,700
Direct Admin Costs	40,834	13,660	29,660	14,010
Direct Expenditure Total	285,626	264,510	282,790	273,580
Internal Charges - Management	14,277	14,050	14,330	14,660
- Repairs and Maintenance	3,694	3,710	3,330	3,400
- Additional Storage	2,091	2,200	190	200
- Other Premises Costs	3,023	3,380	3,320	3,450
- Other Support Services	37,522	45,100	44,120	49,560
Gross Expenditure Total	346,233	332,950	348,080	344,850
Income - School Visits	(4,770)	(9,500)	(9,500)	(9,740)
- Admission Charges	(4,588)	(7,000)	(7,000)	(7,180)
- Museum Grants	(2,450)	(3,000)	(3,000)	(3,000)
- Other	(20,968)	(16,840)	(5,840)	(5,970)
- External Charges	(6,802)	(7,000)	(7,000)	(7,180)
Direct Income Total	(39,578)	(43,340)	(32,340)	(33,070)
Income - Internal Charges	(1,798)	(1,770)	(1,770)	(1,810)
Gross Income Total	(41,376)	(45,110)	(34,110)	(34,880)
Net Total	304,857	287,840	313,970	309,970

COMMUNITY	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/2006	***** 2006/07 *****		2007/2008
	£	ORIGINAL	REVISED	£

TOURIST INFORMATION CENTRE

Staffing Costs	102,933	106,360	104,330	110,890
Premises	25,047	28,430	28,430	29,110
Promotional Activities	41,220	14,840	14,840	15,210
Direct Admin Costs	1,201	1,260	1,260	1,290
Grants and Subscriptions	1,208	1,250	1,250	1,280
Direct Expenditure Total	171,609	152,140	150,110	157,780
Internal Charges - Management	23,631	22,500	23,410	25,890
- Premises	582	1,120	1,070	1,550
- Promotional Activities	16,760	14,130	14,650	15,670
- Other Support Services	21,752	23,630	25,690	31,840
- Capital Charges	0	0	0	0
Gross Expenditure Total	234,334	213,520	214,930	232,730
Income	(43,293)	(28,890)	(28,890)	(29,620)
Direct Income Total	(43,293)	(28,890)	(28,890)	(29,620)
Net Total	191,041	184,630	186,040	203,110

GRANTS AND CONTRIBUTIONS

Contributions Fund				
Citizens Advice Bureaux	37,358	51,450	40,450	42,340
Sport and Recreation	3,026	2,200	2,200	2,260
Council for Voluntary Service	14,000	14,400	14,400	14,760
Volunteer Bureau	5,050	5,200	5,200	5,330
Community Transport	30,000	30,900	30,900	31,670
Assistance to the Arts Subscriptions	4,661	4,790	4,790	4,910
Sport & Recreation Subscriptions	0	500	500	510
Leisure and Culture	1,700	2,750	2,750	2,820
SWCHS Cinema	5,000	5,150	5,150	5,280
Thaxted Festival	2,500	3,000	3,000	3,080
Community Partnership	25,600	25,600	25,600	26,240
Local Road Safety Advisory Committee	375	500	380	0
Other Grants	0	6,350	6,350	6,510
Direct Expenditure Total	129,270	152,790	141,670	145,710
Internal Charges - Management	23,355	18,700	19,200	19,710
- Accommodation	9,754	10,620	8,090	8,250
- Capital Charges	147,473	52,000	82,000	70,000
Gross Expenditure Total	309,852	234,110	250,960	243,670
Net Total	309,852	234,110	250,960	243,670

PIG MARKET CHARITY FUNDING

Income from Car Parking	(35,912)	(24,000)	(35,000)	(35,000)
Allocated to Citizens Advice Bureau	Page 5	24,000	35,000	35,000
Net Total	0	0	0	0

COMMUNITY	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/2006	***** 2006/07 *****		2007/2008
	£	ORIGINAL	REVISED	£

BRIDGE END GARDEN

Staffing Costs	75,210	41,740	37,790	42,510
Gardens	12,178	9,390	15,240	8,810
Direct Expenditure Total	87,388	51,130	53,030	51,320
Internal Charges - Management	9,880	6,390	6,700	6,850
- Other Support Services	4,402	4,060	3,910	6,800
- Capital Charges	121,914	0	0	0
Gross Expenditure Total	223,584	61,580	63,640	64,970
Income - Donations and Hire	(5,943)	(1,000)	(6,270)	(1,000)
Direct Income Total	(5,943)	(1,000)	(6,270)	(1,000)
Income - Internal Charges	(13,000)	0	0	0
Gross Income Total	(18,943)	(1,000)	(6,270)	(1,000)
Net Total	204,641	60,580	57,370	63,970

EMERGENCY PLANNING

Staffing Costs	28,578	31,160	31,670	33,250
Emergency Centre	500	700	700	710
Lebanon Crisis	0	0	80,360	0
Direct Admin Costs	14,769	21,460	31,460	22,010
Direct Expenditure Total	43,847	53,320	144,190	55,970
Internal Charges - Emergency Centre	17,866	17,350	21,830	26,640
- Other Support Services	16,086	12,980	18,920	16,560
Gross Expenditure Total	77,799	83,650	184,940	99,170
Income - Internal Charges	0	0	0	0
Gross Income Total	0	0	0	0
Net Total	77,799	83,650	184,940	99,170

COMMUNITY SAFETY

Staffing Costs	54,702	61,010	63,680	63,110
Community Safety	0	7,500	7,500	7,500
Youth Initiatives	21,590	11,150	24,820	11,430
Crime Prevention	120,376	28,170	90,850	28,860
Direct Expenditure Total	196,668	107,830	186,850	110,900
Internal Charges - Management	24,012	26,000	27,220	28,000
- Capital Charges	1,100	0	1,100	1,100
- Youth Initiatives	11,667	24,950	25,580	26,260
- Crime Prevention	15,052	13,410	13,420	18,610
Gross Expenditure Total	248,499	172,190	254,170	184,870
Income - Grants & Donations	(12,500)	(13,000)	(13,000)	(13,000)
- Partnership	(33,275)	(7,490)	(7,490)	(7,490)
- Go East Grant	(147,219)	(25,000)	(101,350)	(25,000)
Direct Income Total	(147,219)	(45,490)	(121,840)	(45,490)
Net Total	101,280	126,700	132,330	139,380

COMMUNITY	ACTUAL	***** ESTIMATES *****		ESTIMATES
	2005/2006	***** 2006/07 *****		2007/2008
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DRUG AWARENESS

Direct Admin Costs	3,178	4,280	4,280	4,390
Direct Expenditure Total	3,178	4,280	4,280	4,390
Internal Charges - Management	4,802	10,400	10,900	11,200
- Other Support Services	6,443	10,000	10,630	10,350
Gross Expenditure Total	14,423	24,680	25,810	25,940
Income - Partnership	0	(10,000)	(10,000)	(10,000)
Direct Income Total	0	(10,000)	(10,000)	(10,000)
Net Total	14,423	14,680	15,810	15,940

COMMUNITY WARDENS

	51,167	52,000	53,270	54,600
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OTHER HOUSING GRANTS

Springboard Home Improvement	15,000	15,000	15,000	15,000
Direct Expenditure Total	15,000	15,000	15,000	15,000
Net Total	15,000	15,000	15,000	15,000

HOMELESSNESS

Staffing Costs	32,614	33,060	33,680	34,440
Priority Need Order Implementation	422	670	1,310	1,300
Accommodation Expenses (Net)	32,123	43,430	45,100	40,270
Direct Admin Costs	942	10,270	10,050	18,980
Essex Women's Refuge	8,670	8,500	8,800	9,000
Direct Expenditure Total	74,771	95,930	98,940	103,990
Internal Charges - Management	13,780	14,670	15,790	16,400
- Other Support Services	1,200	1,200	1,200	2,670
- Priority Need	11,420	12,600	12,730	13,970
Gross Expenditure Total	101,171	124,400	128,660	137,030
Income - Homelessness ODPM Grant	(33,000)	(40,000)	(40,000)	(40,000)
Direct Income Total	(33,000)	(40,000)	(40,000)	(40,000)
Net Total	68,171	84,400	88,660	97,030

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	2005/2006	***** 2006/07 *****		2007/2008
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OTHER GENERAL FUND HOUSING

Housing Needs Survey	(2,465)	0	0	0
Housing Stock Condition Survey	42,921	0	0	0
Direct Expenditure Total	40,456	0	0	0
Internal Charges - Social Housing Enabling	0	0	0	0
- Supporting People Strategy	4,000	0	0	0
- Housing Advice	32,150	34,230	36,840	38,270
Gross Expenditure Total	76,606	34,230	36,840	38,270
Income - Supporting People Strategy Grant	(4,000)	(4,000)	4,000	0
Direct Income Total	(4,000)	(4,000)	4,000	0
Net Total	72,606	30,230	40,840	38,270

MANAGEMENT AND ADMINISTRATION

Staffing Costs	184,856	169,640	216,260	178,820
Direct Admin Costs	8,325	4,970	6,840	6,960
Direct Expenditure Total	193,181	174,610	223,100	185,780
Internal Charges - Word Processing	127	600	460	480
- Information Technology	15,684	18,120	20,230	21,700
- Other Support Services	85,479	98,880	109,150	115,840
Gross Expenditure Total	294,471	292,210	352,940	323,800
Income - Internal Charges	(294,471)	(292,210)	(334,970)	(320,760)
Gross Income Total	(294,471)	(292,210)	(334,970)	(320,760)
Net Total	0	0	17,970	3,040

PUBLIC HEALTH

Staffing Costs	440,958	505,480	476,950	513,570
Air / Noise Pollution Monitoring	13,437	14,140	14,140	15,590
Border Inspection Post	13,106	11,860	11,860	12,160
Health and Safety Training	3,360	3,380	1,980	3,470
Direct Admin Costs	40,487	30,470	40,020	37,090
Direct Expenditure Total	511,348	565,330	544,950	581,880
Internal Charges - Management	6,490	7,670	7,160	7,330
- Departmental Administration	74,900	67,650	80,500	67,250
- Information Technology	61,491	71,050	79,320	86,910
- Office Accommodation	20,635	20,040	25,210	30,780
- Other Support Services	44,270	52,180	50,660	59,410
- Capital Charges	9,870	12,530	8,840	8,840
Gross Expenditure Total	729,004	796,450	796,640	842,400
Income - Imported Food	(35,801)	(20,500)	(19,000)	(19,620)
- External Charges	(19,581)	(17,300)	(17,300)	(17,820)
Direct Income Total	(55,382)	(37,800)	(36,300)	(37,440)
Income - Internal Charges	(89,355)	(74,010)	(80,320)	(74,180)
Gross Income Total	(144,737)	(111,810)	(116,620)	(111,620)
Net Total	584,267	684,640	680,020	730,780

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PUBLIC CONVENIENCES

Cleaning	27,701	30,930	30,930	31,700
Other Premises Costs	92,154	90,670	90,670	95,950
Direct Expenditure Total	119,855	121,600	121,600	127,650
Internal Charges - Management	10,062	11,210	3,530	6,030
- Premises Costs	5,215	5,700	5,210	5,470
- Capital Charges	23,940	20,510	10,680	10,680
Gross Expenditure Total	159,072	159,020	141,020	149,830
Income - External Charges	(1,628)	(2,500)	(2,500)	(2,560)
Direct Income Total	(1,628)	(2,500)	(2,500)	(2,560)
Net Total	157,444	156,520	138,520	147,270

PEST CONTROL

Staffing Costs	42,036	41,940	43,160	46,580
Transport Costs	4,174	3,490	3,490	3,800
Direct Admin Costs	6,750	4,100	4,100	4,200
Direct Expenditure Total	52,960	49,530	50,750	54,580
Internal Charges - Management	5,400	6,270	6,380	6,480
- Transport	5,522	5,460	5,460	5,580
- Other Support Services	5,805	5,900	5,680	6,780
- Capital Charges	1,420	4,820	1,420	1,420
Gross Expenditure Total	71,107	71,980	69,690	74,840
Income - External Charges	(29,989)	(25,300)	(25,100)	(25,740)
Direct Income Total	(29,989)	(25,300)	(25,100)	(25,740)
Income - Internal Charges	(1,295)	(1,350)	(1,380)	1,380
Gross Income Total	(31,284)	(26,650)	(26,480)	(24,360)
Net Total	39,823	45,330	43,210	50,480

PORT HEALTH - STANSTED AIRPORT

Staffing Costs	56,114	55,610	59,610	61,260
Medical Inspection Room	24,575	24,720	24,720	25,340
Direct Admin Costs	7,687	9,440	9,440	9,680
Direct Expenditure Total	88,376	89,770	93,770	96,280
Internal Charges - Management	5,642	6,970	6,970	7,140
- Other Support Services	4,582	4,400	4,400	5,870
Gross Expenditure Total	98,600	101,140	105,140	109,290
Income - Health Protection Agency	(98,600)	(101,140)	(105,140)	(109,290)
Direct Income Total	(98,600)	(101,140)	(105,140)	(109,290)
Net Total	0	0	0	0

COMMUNITY	ACTUAL	***** ESTIMATES *****		ESTIMATES
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	£	ORIGINAL	REVISED	£

ANIMAL WARDEN

Staffing Costs	23,980	24,210	24,170	24,900
Transport Costs	1,508	950	950	1,030
Direct Admin Costs	1,851	12,640	3,100	13,400
Direct Expenditure Total	27,339	37,800	28,220	39,330
Internal Charges - Management	3,600	4,180	4,250	4,320
- Transport	2,972	2,730	2,730	2,790
- Other Support Services	4,173	4,070	4,420	5,330
- Capital Charges	830	2,830	830	830
Gross Expenditure Total	38,914	51,610	40,450	52,600
Income - External Charges	(2,113)	(4,600)	(3,600)	(3,690)
Direct Income Total	(2,113)	(4,600)	(3,600)	(3,690)
Net Total	36,801	47,010	36,850	48,910

RENOVATION GRANTS

Internal Charges - Management	6,803	13,060	19,060	14,000
- Capital Charges	52,043	94,000	190,000	140,000
Gross Expenditure Total	58,846	107,060	209,060	154,000
Net Total	58,846	107,060	209,060	154,000

MISCELLANEOUS

Integrated Customer Management Savings Target	0	(12,500)	(12,500)	(50,000)
Net Total	0	(12,500)	(12,500)	(50,000)